

## MILESTONES PRE-MERGER

# 2002 > 2003

### 21 NOVEMBER

Comfort Group and DelGro Corporation both requested for a suspension in the trading of their shares

Announcement of merger proposal after the close of business

### 22 NOVEMBER

Comfort's and DelGro's shares soar 5.8% and 8.4% respectively

### 27 NOVEMBER

Press conferences held with media/analysts at the Sheraton Towers on the merger proposal

### 1 JANUARY

Incorporation of ComfortDelGro Corporation

### 22 FEBRUARY

Launch of Scheme Document to provide shareholders the necessary information to decide whether to vote in favour or against the proposed merger

### 28 FEBRUARY

Roadshows begin to explain the rationale and benefits of the merger to fund managers and institutional investors in Singapore, London, Edinburgh, Hong Kong, New York, Tokyo and Luxembourg

### 3 MARCH

Singapore Labour Foundation gives its backing to the proposed merger and announces that it will support and vote in favour of the proposed merger

### 19 MARCH

Shareholders of Comfort and DelGro attend separately the Court Meetings followed by the EGMs at the Meritus Mandarin. 99.54% and 99.99% Comfort and DelGro shareholders respectively voted on the merger

### 21 MARCH

The High Court of the Republic of Singapore sanctioned both the schemes of arrangement

## MILESTONES POST-MERGER

# 2003 > 2004 >

### 29 MARCH

Completion of merger exercise

### 1 APRIL

First day of trading of ComfortDelGro shares on the Singapore Exchange. A total volume of 10,552,000 shares were traded with the share price closing at 79 cents

### 1 MAY

ComfortDelGro included in the Morgan Stanley Capital International (MSCI) Singapore Free Index

### 30 MAY

ComfortDelGro unveils its new corporate identity

### 20 JUNE

SBS Transit commences passenger service of North East Line (NEL), the world's first fully automatic underground heavy rail system

### 9 SEPTEMBER

ComfortDelGro and Global East Investment forms a joint venture company, ComfortDelGro Insurance Brokers

### 9 DECEMBER

ComfortDelGro forms a new taxi joint venture, Shenyang ComfortDelGro Taxi, with Shenyang Taxi Co in China

### 21 DECEMBER

Official opening of Toyota car distribution business in Suzhou

### 13 FEBRUARY

Formation of four joint venture companies in Chengdu – Chengdu ComfortDelGro Yiyou Taxi, Sichuan ComfortDelGro Car Servicing, Chengdu Jitong Integrated Vehicle Inspection and Chengdu CityLimo Auto Services to operate taxi services, automotive repair and maintenance workshop, vehicle inspection centre and vehicle rental and leasing services respectively

### 31 MARCH

ComfortDelGro acquires 80% stake in Beijing Tian Long Da Tian Vehicle Inspection, a vehicle inspection company in Beijing

### 1 AUGUST

ComfortDelGro acquires F. E. Thorpe & Sons, a bus operator in London

### 9 SEPTEMBER

ComfortDelGro adopts Home Nursing Foundation as its charity organisation, organises the Paint-A-Cab Charity Drive which raises S\$40,000 for the elderly sick

### 27 SEPTEMBER

Formation of a bus joint venture company, Shenyang ComfortDelGro Anyun Bus in Shenyang

### 19 NOVEMBER

Metroline acquires the E.H Mundy Holdings, a bus and coach operator in London

### 24 NOVEMBER

Computer Cab expands its taxi fleet in London through a licensing agreement with Manganese Bronze Holdings'

## MILESTONES POST-MERGER

# 2005 > 2006 >

### 15 FEBRUARY

Formation of ComfortDelGro Savico Taxi, the Group's second taxi joint venture company in Ho Chi Minh City, Vietnam

### 22 AUGUST

ComfortDelGro acquires Westbus Group in western Sydney

### 13 SEPTEMBER

ComfortDelGro's Scottish coach operation and Stagecoach Bus Holdings enter into a joint venture

### 26 SEPTEMBER

ComfortDelGro sets up Chengdu ComfortDelGro Qing Yang Driving School, its first driving school overseas

### 28 OCTOBER

Formation of Shenyang ComfortDelGro Bus, ComfortDelGro's second bus company in Shenyang

### 15 JANUARY

Commencement of SBS Transit's Buangkok NEL Station

### 10 MAY

ComfortDelGro acquires Onward Travel, a private hire company in Edinburgh

### 26 JULY

ComfortDelGro acquires the bus routes and assets of Holroyd Bus Lines in New South Wales

### 16 OCTOBER

ComfortDelGro broadens China footprint with a new driving school investment in Chongqing

### 14 NOVEMBER

ComfortDelGro awarded the 2006 International Business Award by UK Trade & Investment, a British government organisation that supports both companies seeking to invest in the UK, as well as UK companies trading internationally

## MILESTONES POST-MERGER

# > 2007

### 3 JANUARY

ComfortDelGro introduces its second inter-city coach service in Cork, Ireland

### 5 MARCH

ComfortDelGro acquires a 70% stake in Your Taxi Ltd, a licensed taxi and private hire company in Birmingham

### 2 JULY

Formation of Nanjing ComfortDelGro Dajian Taxi, ComfortDelGro's first investment in Jiangsu Province

### 10 JULY

ComfortDelGro acquires the business and assets of Toronto Bus Services in the Newcastle region of New South Wales

### 26 NOVEMBER

ComfortDelGro issues its Green Statement, pledges to cut emissions and increase recycling efforts

ComfortDelGro wins the 2007 Business Alliance Award by the Australian Chamber of Commerce for outstanding contribution to the Australian economy